

# **GROUP 100 – "BEST IDEA"**JUNE 11, 2020





### 3-Year Road Map / Strategic Plan

### The probability of a pullback in the next 5 years is high

- •This is not a reason to panic
- •Likely to begin around end of 2020
- Economic growth is unsustainably high
- •Labor marketing overheating; payroll growth 2x sustainable rate; job openings exceed supply; leading to wage growth acceleration
- •Inflation continuing to nudge up through 2019 particularly given recent tariffs
- •FED policy will slow and become restrictive by end of 2020
- Possibly the next President will be a Democrat
- •Swing elections are already putting Democrat's in office

# Putting pullbacks into perspective

- •Use as a reason to analyze and assess
- Prepare
- •Increase LOC to \$1mm
- Inventory analysis and strategy
- •Short term Reduce inventory increase cash
- •Long term Inventory mgmt
- Analyze G&A and Expenses
- Get all prices and margins up immediately



## **Economy**

### 3-Year Road Map / Strategic Plan

# Effectiveness: doing the right things well

- How well a company follows a core set of principles
- Peter Drucker

# **Corporate Effectiveness**

# 5 Dimensions of Company Performance

- Customer satisfaction
- Employee engagement and development
- Innovation
- Social Responsibility
- Financial Strength
- Fundamentally, the model rests on the belief that all five dimensions are interrelated and influence each other over time



3-Year Road Map / Strategic Plan

**Customer Satisfaction** 

"To satisfy the customer is the mission and purpose of every business."



### 3-Year Road Map / Strategic Plan

"The enterprise must be able to give [its employees] a vision and a sense of mission. It must be able to satisfy their desire for a meaningful contribution to their community and society."

# Employee Engagement and Development

"There...is the task of building and leading organizations in which every person sees herself as a 'manager' and accepts the full burden of what is basically managerial responsibility: responsibility for her own job and work group [and] for her contribution to the performance and results of the entire organization."

"Whenever excellence appears, it must be recognized.... Rewards must be based on performance."

"Developing talent is business' most important task."



### 3-Year Road Map / Strategic Plan

"Every institution...must build into its day-to-day management four entrepreneurial activities that run in parallel:

### **Innovation**

- 1.organized abandonment of products, services, processes, markets...that are no longer an optimal allocation of resources
- 2.systematic, continuing improvement
- 3.systematic and continuous exploitation...of its successes
- 4.systematic innovation, that is, create the different tomorrow that makes obsolete and, to a large extent, replaces even the most successful products of today."



### 3-Year Road Map / Strategic Plan

Social Responsibility

"It is management's...responsibility to make whatever is genuinely in the public good become the enterprise's own self-interest."

"One is responsible for one's impacts, whether they are intended or not."



3-Year Road Map / Strategic Plan

Financial Strength

Revenue

Margins

Cash Flow



3-Year Road Map / Strategic Plan

Companies that do everything well

Apple

Intel

Accenture

Proctor & Gamble

3M

Nike

Edwards Lifescience



### 3-Year Road Map / Strategic Plan

### All excelled in customer satisfaction

- Innovate and offer more to their customers in powerful ways
- Lead to more engaged employees
- Lead to stronger financial performance

# Companies that do everything well (cont...)

### 3M

- Scientist embedded in hospital notice nurses remove bandages to inspect wounds
- ANSWER: Transparent medical dressings

### P&G – the consumer is boss

- Shaving division home visits
- Men report 30 strokes to shave; actually 100

### More customer involvement and feedback

\*Innovation flows most naturally from those closest to the customer



### 3-Year Road Map / Strategic Plan

#### Random

- •Ownership transition message
- Sell old rolling stock
- Brian Hill stayed

### Dev'p Cash Flow Objectives

- Service Billing
- Open order mgmt
- •Inventory Assessment and Write Down

### Equipment

- Salesmen analysis
- Grant analysis

### Mgmt Changes

- Alan, service
- David equipment
- Mike W.

### **SERV**

- Billing backlog
- Mapping/process change
- Mobile trucks better kept
- Interviews
- Profitability analysis

### Lookback

#### SERV Cont.

- RM workflow
- RM billing/estimating
- Raised labor and standard rates

#### Sales

- Hired Tim, Jay, Howard, Kevin
- Philip's transition
- Sales training

First PL Custom Sold

Demo Purchased

#### Old News

- Manassas dispute
- Virginia dealer board
- United Financial
- TFT shared territory
- Pender County Service Contract

**Polaris** 

Realtime Assessment

#### **Finance**

- Standard Time Card Reporting
- Reduced OHD allocation time
- Replaced bookkeeper

#### Parts

- New Matrix
- RBA Dealer network feedback

Virginia Office



### 3-Year Road Map / Strategic Plan

# LOC

Lookback

- Interest Paid 2017: \$48,000
- Interest Paid 2018: \$20,000
- Interest Paid 2019: \$27,000
- Interest Paid YTD: \$5,200



Look forward - 2020, targets

### Employee Dev'p

- Nicole Wright
- Leadership planning Alan, David, Shane, Mike White, Wavne
- Recruiting Inside Sales, Purchasing
- Job Descriptions and Employee Reviews
- Salesman Goals; continued focus on revenue and margin
- Bonus structure: David, Bryan, Wayne, Shane, Sales Team, Parts, Alan
- Coop/Intern program different divisions and for R&T
- PTO Plan

#### Realtime

- Service Module
- New G&A allocation
- Revised P&L
- Consolidate old part #'s; remove old G/L accts
- Assessment
- Update
- Training
- SALES
- Salesman margin and rev analysis
- Proper mix of demo equipment/trucks
- Grant analysis

#### Service

- Labor rate
- Standard prices
- Shop Supplies price increase; SS vs. Inventoried Parts
- Hiring Goals
- RM PM/Mobile
- S'ville PM/Mobile; Shop
- Unbillable Hours goals
- Quoting/Estimating consistency; template
- Unify RM and S'ville
- Serv analysis

#### Finance

- OHD Allocation
- Cash Flow mgmt tool
- Review Chart of Accounts
- Detailed support
- Deposit History, Katrina
- Cash Flow Mgmt
- Budget v Actuals
- Forecasting
- Internal Audit Plan
- Rolling stock cost of ownership
- Credit card fees

### R&T

- Jim Tribute Event
- Wall of Service: RM/S'ville
- Operating Agreement
- Debt service
- Free Cash Flow
- IT
- Shared Drive
- Backup
- Systems Map
- All modules used, Service, etc

### Vendors/Inventory/Mkting

- Planning Meetings
- Pricing Updates
- Vendor analysis
- Pricing programs and incentives
- Inventory Assessment & Write
   Off
- Amkus
- E-One liquidate
- Parts vs Equipment
- RBA Parts Sales project
- Website; Social Media
- Mission, Vision



### 3-Year Road Map / Strategic Plan

### **Freeing Cash**

- •It's trapped on the balance sheet
- Could be used for other things
- Amkus
- •parts > \$150,000
- •equip > \$100,000
- •E-One
- •Parts > \$66,000

### Why Free Cash

- Avoid borrowing
  - •the cost of borrowing increases

### **Cash Flow**

# How do we do it? What is in our control?

- Shrink inventory
- Nudge customers to pay quickly
- •Reduce lead times (order processing)
- Discipline
- •Collect faster, up front payments, periodic payments, favorable terms with vendors
- •Communicate w/in CWW; between sites



# The Next 50 Years



## **Stage 1 (0-12 mths)**

### **Back to Basics 2019**

- Operations Improvements
- Develop the Team
- Customer Refocus
- Improve Reporting



# Stage 1



### **Operations Improvements**

- Communication
- Marketing website, social media, online targeting
- Org Chart changes

### **Develop the Team**

- Outside training David, Shane
- Service training
- Sales training

### **Customer Refocus**

- Terminating or reposition company with low profit customers
- Historical Customers lost
- Existing customer penetration
- Municipal growth plan

### Improve Reporting

- Vendor profitability; Salesmen
- Inventory clean up and management
- Service performance
- Financial reporting EBITDA basis, monthly

# The Next 50 Years



# Stage 2 (12-36 mths)

### 15% Growth 2020-2021

- Sales Plan
- Service Plan
- New Customers
- New Lines of Business

**Stage 1 (0-12 mths)** 

### **Back to Basics 2019**

- Operations Improvements
- Develop the Team
- Customer Refocus
- Improve Reporting



# Targeted Goals: Next 12 Months c.w. williams



Service – grow business; increase prices; unify RM and S'ville systems/processes Sales – profitably expand customer base; increase level of customer service and penetration; customized plan w/ each salesman; revisit customers lost over the years Equipment Sales – revenue and margin growth, margin floor, commission floor, track returns commission / Apparatus Sales - ambulance and Polaris sales; help John Slawson and RBA Mission, Vision, Mkting Plan, schedule monthly mgmt./dept. reviews Recurring Analysis - Equip Sales; Grant; Serv Dept; Salesman Truck Portfolio; Expenses; Open Order Report (All Departments) Team Dev'p – job descriptions, reviews, compensation review (sales), unburden Dean w/ admin work (list like Alan did) New Biz Exploration - EMS, Police, Tactical equip/parts; larger territory (GA, SC, TN) starting w/ serv & RBA



# **MBO Plan**



#### Purpose:

• Clarify roles of leaders at CWW leading to enhanced effectiveness and quicker achievement of goals

#### What are MBO's?:

- Management by Objectives is a process of defining objectives w/in CWW so that management and employees agree to the objectives and understand what they need to do in CWW in order to achieve them
- The essence of MBO is participative goal setting, choosing course of actions and decision making. An important part of the MBO is the measurement and the comparison of the employee's actual performance with the standards set. Ideally, when all of us are involved with the goal setting and choosing the course of action to be followed, we are more likely to fulfill our responsibilities

#### Features and Advantages

- Team and individual has clear understanding of roles and responsibilities, and how their activities relate to the achievement of CWW's goal. Also places importance on fulfilling the personal goals of each team member
- Joint participation in the whole process of goal setting
- Frequent reviews lead to better communication
- Goals are realistic and achievable
- Support and coaching; open discussions
- Companies whose owners and CEO demonstrate high commitment to MBO show on average a 56% gain in obtaining employee goals, and those that show low commitment show a 6% gain in obtaining goals

#### Implementation

- CWW Objectives: increased revenue, higher margins
- Mgmt relay upcoming company objectives, provide employee with past performance, explain SMART goals
- Mgmt and employee prepare objectives separately; get together to discuss and understand both sets of objectives and establish final objectives
- Document objectives and criteria for achievement, have mgmt. and employee sign
- Monthly monitor progress and evaluate achievements

# **MBO Plan**



### **How to write SMART Goals**

S

Specific

Provide a clear description of what needs to be achieved M

Measurable

with a target that indicates A

Achievable

Set a challenging arget, but keep R

Relevant

Keep your goal consistent with higher-level



Time-bound

Set a date for when your goal needs to be achieved.

perdoo



# Employee MBO's



#### Dean:

- Increase door labor rate to \$110 and specialized to \$125/hr in RM & S'ville by February 1st
- •Increase standard service price list prices 1.2x by February 1st
- Increase shop supplies to 7.5% by February 1st
- Increase parts matrix 5 points on January 1st
- In person meeting with each salesman on 2020 truck and equipment strategy by January 30<sup>th</sup> and require monthly submission of apparatus lead portfolio and forward to Tripp
- Complete job descriptions by March 30<sup>th</sup>
- Conduct 6 month employee review by September 30th
- Revised org chart by January 15th
- Make CLT Motor Speedway events happen

#### Alan

- Use RT for truck check in, time keeping, and estimates at all times by June 30th
- Hire a PM or mobile tech by January 30th
- Evaluate and unify RM/S'ville service processes by June 30th
- Sell E-One inventory by January 30th

#### David

- Hire inside sales/purchasing position by March 1st
- Complete new Apparatus Report, Master by December 15<sup>th</sup> 2019
- Complete Competitive Landscape Analysis by March 30th

#### Mike W

- Complete Competitve Landscape Analysis by March 30<sup>th</sup>
- Complete and present new lines of business analysis and proposal Police, Tactical, EMS by March 30th (Phillip Little on team)



# Employee MBO's cont.



### Wayne

•Identify, contact and pitch 3 old and 2 potential CWW Fire, EMS, and MUNI customers per week using RT data and NC, VA, TN, and SC dept. list; send tracking list to Alan Friday morning

#### Shane

•Identify, contact and pitch 3 old and 2 potential CWW Fire, EMS, and MUNI customers per week using RT data and NC, VA, TN, and SC dept. list; send tracking list to Alan Friday morning

#### Derrick

•Identify, contact and pitch 3 old and 2 potential CWW Fire, EMS, and MUNI customers per week using RT data and NC, VA, TN, and SC dept. list; send tracking list to Alan Friday morning

#### Mike Hicks

•Identify, contact and pitch 3 old and 2 potential CWW Fire, EMS, and MUNI customers per week using RT data and NC, VA, TN, and SC dept. list; send tracking list to Alan Friday morning



# The Next 50 Years



### Stage 3 (36 mths→

### C W Williams 2022

- Employer of Choice
- Dealer of Choice
- Service Dept. of Choice
- New territory
- Solid BOD
- Invest in People
- Invest in Technology
- Invest in Sales and Service

Stage 2 (12-36 mths)

### 15% Growth 2020-2021

- Sales Plan
- Service Plan
- New Customers
- New Lines of Business

### **Stage 1 (0-12 mths)**

### **Back to Basics 2019**

- Operations Improvements
- Develop the Team
- Customer Refocus
- Improve Reporting



# Planning and Exploration:



Plan for the next economic downturn; scenario analysis for death of NCIF Grant

New vendor pursuit; dump vendors

New territory – sales and service; organic or acquisition; TN, GA, SC

New lines of business – EMS/Police/Tactical/Apparatus: including parts, and equip

Competitive Analysis – Apparatus, Equip, Parts, Service, SCBA - territory, vendor lines, salesforce, compensation Newton, MES, Fire Conn, Kimtech, Carolina Cat, Anchor Richey, Hackney, NAFECO

Team Dev'p – job descriptions, reviews, compensation review (sales)



# Requirements for Growth



Opportunities	Requirements
Territory expansion	Start-up costs; capital for equipment; operations personnel; sales personnel; service personnel
Ambulance	Investment in sales training; demo costs
Revenue and margin growth; equipment	Minimal investment required; motivate sales team
Revenue and margin growth; service	Minimal investment required; business development; find service outside Fire/EMS
Revenue and margin growth; apparatus	Minimal investment required; renewed relationship w/ RBA
EMS, Police, Tactical	Capital for inventory; operations and sales personnel
Acquisitions	Capital intensive; executives; operations personnel



# Corporate Incentive Plan



### Historical Incentive Plan

- Plan impacted Dean, Alan, Wayne, David, Bryan
  - Dean, Alan, Wayne based on NP
    - Did not payout unless company or department experienced Net Profit
  - David and Bryan truck bonus
    - Did not drive behavior to improve core business

### **New MBO Plan**

- Designed to drive behavior to achieve core operating results
- MBO's designed to track performance by individual, department, and company
- Individual payout based on achieving financial results in the budget
- Should be self-funding once base/historical Net Income met
- Payout
  - 40% of opportunity at end of Q2 for meeting H1 goals
  - 40% of opportunity at end of Q4 for meeting H2 goals
  - 20% of opportunity at end of Q4 for meeting both H1 and H2 goals



# Tripp MBO's



### Tripp

- Implement new G&A allocation January 1
- Implement revised P&L by January 30th
- Develop company 2020 budget by March 30<sup>th</sup>
- Develop wall of service in RM & S'ville by January 30th
- Ensure correct recognition of Amkus equipment by December 31, 2019
- Develop Marketing Plan, including Mission and Vision by March 30<sup>th</sup>; incl. Speedway events
- Develop recurring analysis models for equip sales, service sales,
   NC Grant, G&A analysis and Statement of Cash Flow
- Complete CWW Growth plan for RBA by January 15th



# Leadership Planning/OLD SLIDE



### **TRIPP**

- G&A allocation
- New P&L
- Nicole onboarding
- Equip and Serv analysis
- Job descriptions; reviews
- Years of Service and Leadership Wall

### ALAN

- Unify RM/S'ville
- Service rev and margin

#### **DAVID**

- Ad-hoc projects
- Outside training
  - Leadership, sales, project mgmt
    - NADA, Carnegie Institute, Caterpillar
- Juggle the steady flow of crises, while also running the company, while still learning about the company

### DEAN

- Job descriptions and reviews
- Sales team goals
- MBO's for Alan, Wayne, David, Shane, Mike W.



By end of year:

- Alan and Shane comp
- PTO plan

Vendor review meetings, strategic meeting dates, attendees

Develop a how to win playbook for each dept.

Pretend going to sell business in two years – what does the process look like? What would I want in place for sale?

One of my favorite sayings from Josh Kopelman is, 'I'll always give you my unvarnished opinion, but at the end of the day you'll always have my unwavering support.

Building really high-quality products/offering really high-quality customer service takes an incredible amount of behind-the-scenes discipline, especially as your team grows or undergoes cultural changes

"Most founders start off with an intense focus on product excellence. But as the product and feature set expands, strategy starts to drift, bloat creeps in and the user experience degrades significantly," says Jackson. "In practice, I've found that you can make sure that discipline remains front and center by identifying and then obsessively focusing on the two to three most important qualities of your product. At Google, those qualities were speed, simplicity and power." design features and refine them over and over, so that they kept the experience lightweight and fast," says Jackson.

"The bar for launching a new product or feature was incredibly high. Anything that wasn't simple, powerful, and performant wouldn't go out. I'm not joking when I say that we held up projects at the 11th hour because we'd inadvertently made an action 30 to 40 milliseconds slower or made the experience slightly more complicated."

The best product leaders I've worked with have a laser focus on quality and a steadfast willingness to make sure things don't regress. Every feature launch requires a staunch protector of the user experience. Don't have one on your team? You just got a new job.

Impromptu requests by Tripp, Dean, Alan. They will be timed.

Speed is our most important feature, and all of our internal development processes are actually eroding it, so I'm just going to bring a hammer to the problem if that's what's required.

You can't hit the emergency brakes too often. This is the kind of leadership technique that needs to be used sparingly," says Jackson. "But when invoked, it can be a powerful way to get everyone rowing in the same direction very quickly. The simplicity of the mandate was key — hundreds of people in the organization could immediately see what needed to be done.



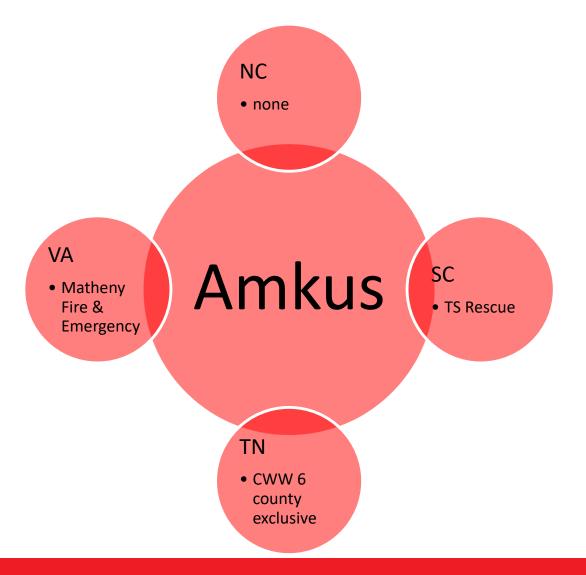


# **FIRE-DEX**



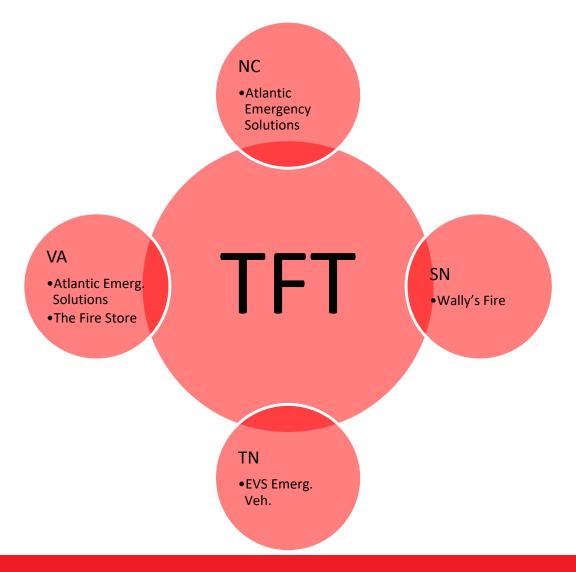


# **AMKUS**



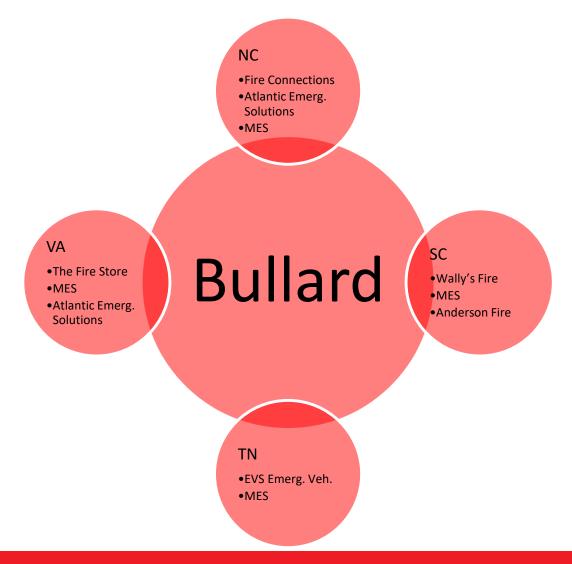


# **TFT**





# **BULLARD**

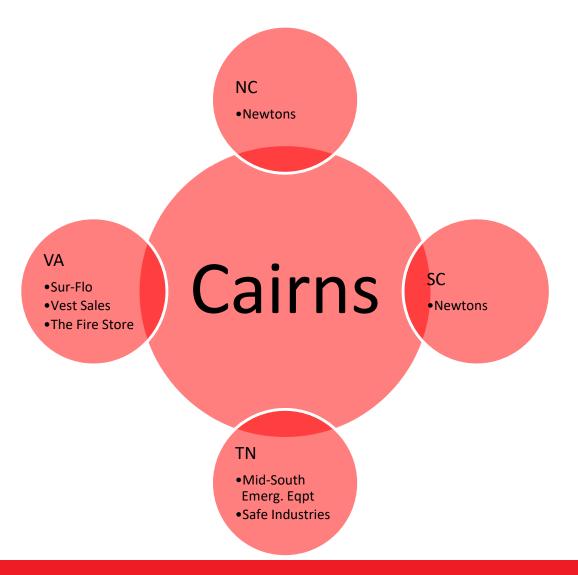




### NC SNAP TITE ALL AMERICAN • Atlantic Emerg. Solutions • MES • Rhine Hart Fire Services Newtons All VA SC • Atlantic Emerg. Safe Industries Solutions • MES **American** • Newtons • The Fire Store TN Safe Industries • MES

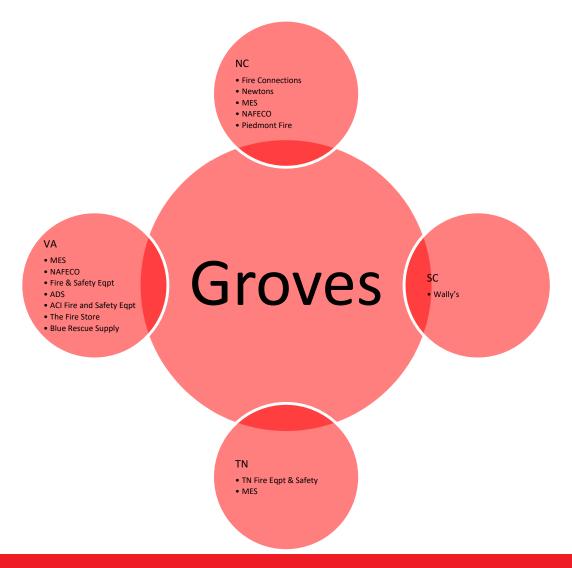


# **CAIRNS**





# **GROVES**









# MID-ATLANTIC TIRE PROS AND HYBRID SHOP

**2-Inch Purse Hanger** 

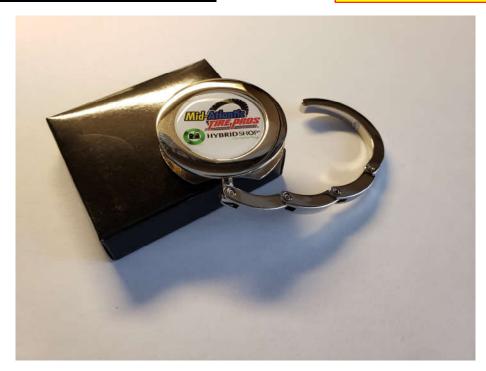
Note: Qty of 300 was \$4 each Min order qty is 100

Small...

Compact...

Really Works!











# **BASS TIRE**

## **No Touch Auto Service**







#### No Touch Service Key Drop Envelope

- 1. Please write your service instructions on this envelope.
- 2. Lock your vehicle, place keys in this envelope and seal.
- 3. Please complete sections 1 and 2.
- 4. Sign at bottom and drop envelope in our mail slot.

SECTION 1	
Name	
Address	
City	Zip
Phone	
Email	
	Model
License No.	Mileage
Color	
□ Service Brakes □ Balance Wheels □ Service A/C □ New Tires	
Comments:	
Do you want your	old parts? 🗆 Yes 🗀 No
Are you pre-check	ed, with a confirmation or work Yes

Not responsible for any personal items left in vehicle. I hereby authorize the above repair work to be done along with the necessary materials. You and your employees may operate the above vehicle for the purpose of testing, inspection or delivery at my risk. An express mechanic's lien is acknolodged on the above whicle to secure the amount of repairs thereto. You will not be held responsible for loss or damage to vehicle or articles left in vehicle in case of fire, theft, accident or any other cause beyond your control.

Signed:

Date:

Notice: This form myst be signed before we can begin work on your vehicle.





### **ReachLocal (Search Engine Marketing)**

Dashboard –
Leads Overview
Includes Phone Calls
and Forms
Submissions
Generated by our
Google Ads





### **ReachLocal (Search Engine Marketing)**

Leads Graph





# **ReachLocal (Search Engine Marketing)**

Top Keywords
Report (what
people are
searching for)

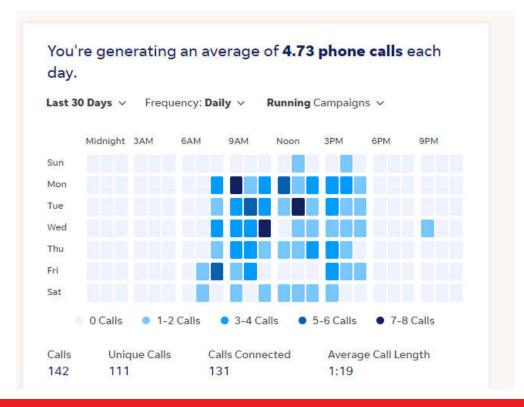
Rank	Keyword	Impressions	Clicks	CTR
1	automotive repair	2502	181	7.23
2	+auto +repair	1028	41	3.99
3	+car +ac +repair	330	27	8.18
4	+car auto +repair	511	21	4.11
5	+auto +service	384	16	4.17
6	+tires +repair	280	16	5.71
7	+auto +repair near me	163	12	7.36





## **ReachLocal (Search Engine Marketing)**

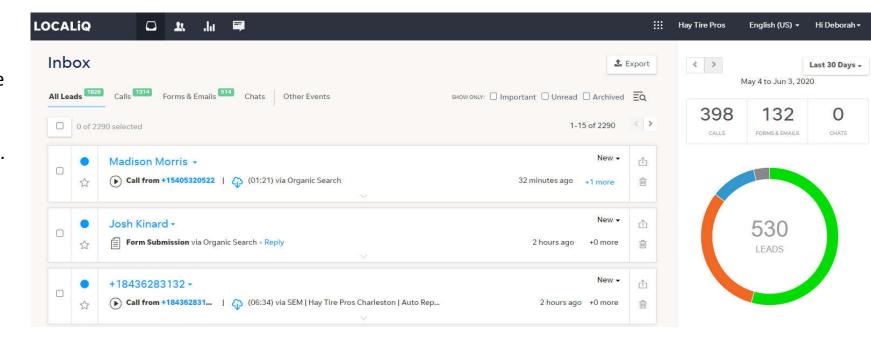
Phone Call Data





## **ReachLocal (Search Engine Marketing)**

Call Log – Phone call recordings kept for 30 days.

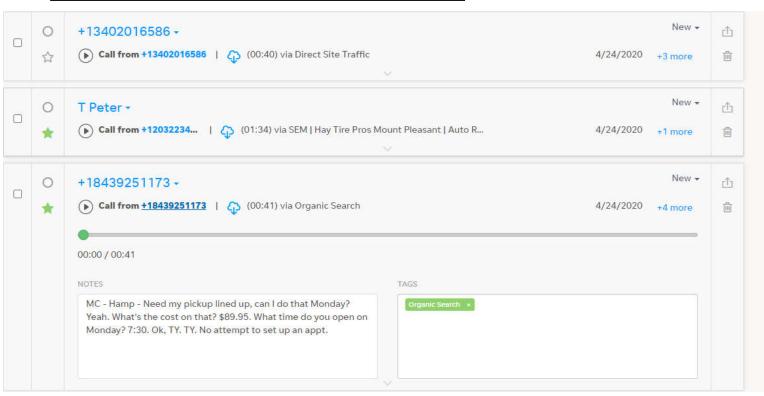




#### **ReachLocal (Search Engine Marketing)**

#### **Call Log with Notes Added.**

Useful for training and other purposes (i.e. –are we getting a lot of questions about a particular service that people want?) Link to recording can be sent to store managers.





#### **ReachLocal (Search Engine Marketing)**

#### What we like:

- We set our monthly budget.
- Tracks all leads generated by Google searches resulting from a click on our ad.
- Creates opportunity for customized training and adjustment of store policy based on content of recorded calls.







# **GIBSON TIRE PROS**

# **Logo'd Hand Sanitizer**











# **COUNTRYSIDE TIRE AND AUTO**

#### **Carandtruckremotes.com**

- AutoPad Pro Key programmer
- Sell and program keys and key fobs Tool cost \$799
- Keys cost anywhere from \$10-\$250
- Locksmith Discount
- Pricing: Sell keys at website list, we buy at 15% discount and free shipping
- Charge \$79 to program, takes 5-30 minutes
- Pay tech 0.5 flat rate hours or service manager does if able
- Can program most (but not all) other keys
- Have relationship with locksmith nearby to cut keys



AutoProPAD BASIC Transponder & Remote Programmer from XTOOL - 1 YR UPDATES included

**OUR PRICE: \$799.00** 

QUANTITY: -1

**ADD TO CART** 



DEALER PRICE: \$120.00























# **TOM'S TIRE WORLD**

# **Desktop Weekly Payroll Percent**

3/9-3/14	P/R \$	GP\$	PR%
ANGELO	8,079.14	16,202.24	49.9%
CLACK	10,249.44	18,670.90	54.9%
TOTAL	18,328.58	34,873.14	52.6%

3/16-3/21	P/R \$	GP\$	PR%
ANGELO	7,555.27	9,701.80	77.9%
CLACK	10,957.55	24,995.72	43.8%
TOTAL	18,512.82	34,697.52	53.4%

3/23-3/28	P/R\$	GP\$	PR%
ANGELO	7,212.21	11,188.19	64.5%
CLACK	8,609.47	11,809.44	72.9%
TOTAL	15,821.68	22,997.63	68.8%

Simple...

But Effective!

3/30-4/4	P/R \$	GP\$	PR%
ANGELO	6,514.28	9,149.09	71.2%
CLACK	9,198.04	19,801.72	46.5%
TOTAL	15,712.32	28,950.81	54.3%

4/6-4/11	P/R \$	GP\$	PR%
ANGELO	6,486.32	7,546.78	85.9%
CLACK	8,542.63	16,864.40	50.7%
TOTAL	15,028.95	24,411.18	61.6%

4/13-4/18	P/R \$	GP\$	PR%
ANGELO	7,068.86	11,578.47	61.1%
CLACK	9,680.60	17,574.79	55.1%
TOTAL	16,749.46	29,153.26	57.5%

4/20-4/25	P/R \$	GP\$	PR%
ANGELO	7,877.00	18,478.94	42.6%
CLACK	10,202.74	21,752.50	46.9%
TOTAL	18,079.74	40,231.44	44.9%

4/27-5/2	P/R \$	GP\$	PR%
ANGELO	7,976.61	17,895.55	44.6%
CLACK	10,085.17	18,552.17	54.4%
TOTAL	18,061.78	36,447.72	49.6%

5/4-5/9	P/R\$	GP\$	PR%
ANGELO	8,428.51	19,510.17	43.2%
CLACK	11,612.00	26,572.89	43.7%
TOTAL	20,040.51	46,083.06	43.5%

5/11-5/16	P/R \$	GP\$	PR%
ANGELO	8,708.40	23,454.90	37.1%
CLACK	11,107.76	25,223.26	44.0%
TOTAL	19,816.16	48,678.16	40.7%

5/18-5/23	P/R \$	GP\$	PR%
ANGELO	7,847.96	16,417.31	47.8%
CLACK	12,163.57	24,602.90	49.4%
TOTAL	20,011.53	41,020.21	48.8%

5/25-5/30	P/R\$	GP\$	PR%
ANGELO	7,403.29	16,743.57	44.2%
CLACK	11,763.00	24,394.00	48.2%
TOTAL	19,166.29	41,137.57	46.6%







#### **SIRIUS**

#### **Environmental** /

Safety /

**Health** 



Business Name: GH Tire & Collision

315 Highway 758 Eunice, LA 70535 Phone: 337.580.0831

Date: 2-13-2020

#### Service Consulting Agreement

#### Maintenance, On-Site

Physical Address:	9700 Maurice Ave.		P.O.	Box:			
City, State, ZIP:	Maurice LA. 70555		PI	none:	337-8	93-7	7140
Contact:	Shane Hulin		# of Emplo	yees:			
This Services Agre	ement ("Agreement") is entered into this	13	day of	Febr	ruary	,	2020
("Effective Date")	by and between GH Tire & Collision						

and Sirius Environmental Safety Health, LLC., a Louisiana limited liability company.

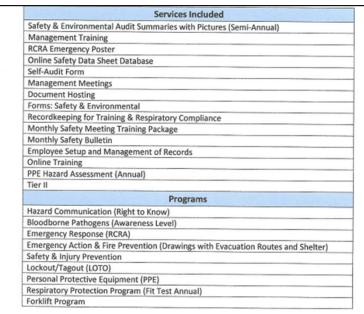
Sirius is a professional firm organized for the purpose of consulting with clients to assist them in complying with specific federal and state laws and regulations relating to environmental and occupational safety issues affecting their industry. This Agreement consists of:

- 1. The Services and Pricing of Sirius Services selected by Client (includes signature section).
- Term and Conditions of Services section, attached hereto.
- 3. Exhibit I, a description of available Sirius Services.

Notices: Except as otherwise provided in this Agreement, all notices or other written communications required by or under this Agreement will be deemed validly given if delivered in person on sent by registered or certified first class U.S. mail, return receipt requested, postage prepaid to Sirius Environmental Safety Health at 315 Highway 758, Eunice, LA 70535, and to the Client at the address listed above. Any notice or approval delivered in person or received via U.S. mail will be deemed received upon receipt. Either party may change its address by written notice to the other party under this Section.

Each undersigned individual warrants that he or she has the power and authority to enter into this Agreement on behalf of his or her respective party. IN WITNESS OF THIS AGREEMENT, the parties have executed this Agreement in Louisiana on the effective date written below.

Startup fee: \$ 400.00	Amount per month: \$ 225.00
ACCEPTED:	ACCEPTED:
Gary Young	
(Sirius Representative, print name)	(Client Representative, print name)
(Sirius Representative, signature)	(Client Representative, signature)
2-13-2020	
Date	Date



Initial	Quote	Service
	Ś	Louisiana Pollutant Discharge Elimination System (LPDES) Permi
	Ś	Storm Water Pollution Prevention Plan
	\$	Assist with Filing NetDMR Report
	\$	On-site Forklift Training: Train the Trainer
	\$	Hearing Conservation Program
	\$	Heat Illness Prevention Program
	\$	Spill Prevention, Control, & Countermeasure Plan (SPCC)
	\$	Training: DOT HazMat Employees
	\$	Confined Space Entry Program
	\$	Ergonomics Program
	\$	Hot Work/Fire Safety/Welding Program
	\$	Annual Fire Extinguisher Inspection
	\$	Other

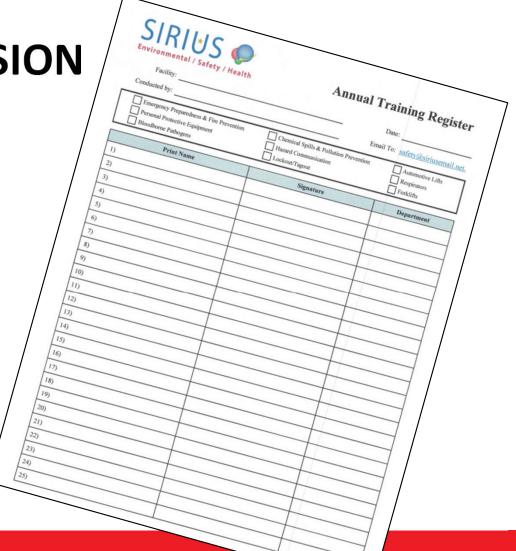


**SIRIUS** 

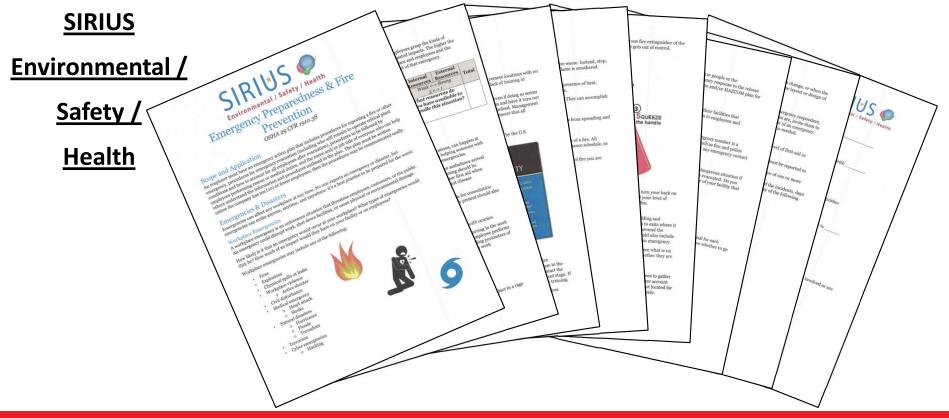
**Environmental** /

Safety /

**Health** 







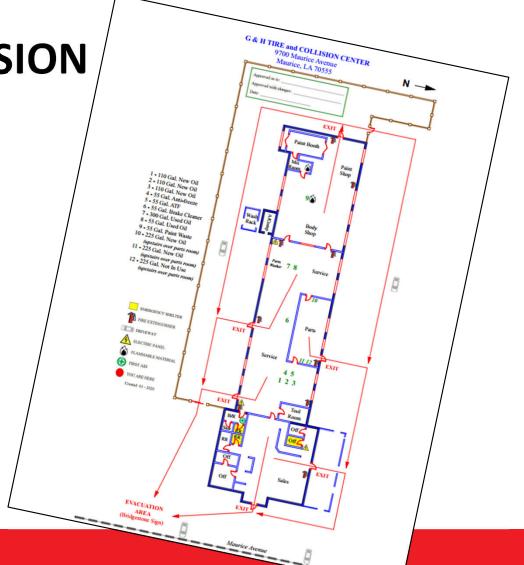


**SIRIUS** 

**Environmental** /

Safety /

**Health** 







#### **Sales Generators**



Leave a customer review on Facebook or our website www.sedamtire.com and save \$5 on your next bill!

Issued to:\_\_\_\_\_Expires: \_\_\_\_\_

Targeted offers





DATE ISSUED: \_\_\_\_\_

ONE FREE STANDARD OIL CHANGE

A \$30 VALUE

3165 Route 246; Perry, NY 14530 585-237-2124



ISA COLO	GOOD FYE
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# **Sales Generators**

Commercial and Farm
Customer Connection
Form





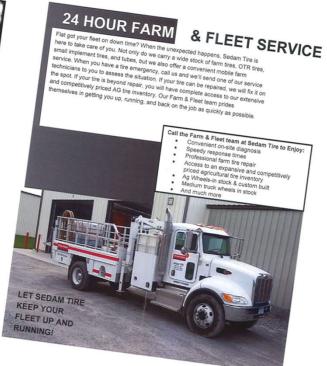
#### **Sales Generators**





Is your tractor or trailer tire blown, going flat, or got you stuck? We offer our farm service call as a solution. Call us and we will send out a service truck to evaluate the tire and take care of it on the spot. Whether you are on the farm or in the field, our technicians are ready to repair your tire in any situation. Need a new tube? Need a patch? Is your tire fluid filled? We tackle it all if the tire is beyond repair, we'll get you a replacement estimate and get you back to work quickly. At Sedam Tire we know that your time is money and we make to ur goal to minimize your downtime.





Tri-fold flyer (Farm and Fleet)







# **KILGORE TIRE CENTER**

Additional Note: Local/smaller data base back up services are getting hacked.
Recommend having more than 1 back up service





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# **STEPHENSON TIRE PROS**

#### **Getting Rates Lowered**

- Contacted bank and asked them to lower my rate
- They did
  - —.25 points on one loan
  - ─1.0 point on another
- Saves me about \$300 per month
- No Fees or extension
- Just dropped due to me asking

#### **NEVER HURTS TO ASK!**







# **BIG G TIRE PROS**

Note: Set-up Amazon Business account. Purchase warranty when buying tool

#### **BUY YOUR TOOLS WITH A LIFETIME WARRANTY!**

- PLAN STARTS: Plans start date of purchase. Coverage for mechanical breakdowns begins after the manufacturer's warranty expires.
- COVERAGE DETAIL: 100% functional parts and labor, accidental damage, mechanical and electrical failures during normal use.
   Valid only on products purchased on Amazon within the last 30 days.
- PLAN BENEFITS: \$0 deductible and no hidden fees. Fully transferable if bought as a gift.
- FILING A CLAIM: Easy claims process online 24/7. Visit assurant360claims.com. We'll fix it, replace it or send you an Amazon gift card up to the price you paid for your product.





